

BMMP Business Management Modernization Program

Business Management Modernization Program (BMMP) Overview

FM Domain Forum

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**Arming the Warfighter
Through Business Improvement**

www.dod.mil/comptroller/bmmp





Vision, Mission, and Goals of BMMP

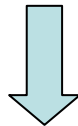
Business Transformation Vision

The Department of Defense will be managed in an efficient, business-like manner in which relevant, reliable, and accurate financial, materiel, and human resource information, affirmed by clean audit opinions, is available on a timely basis to support informed decision-making.



BMMP Mission

Transform and modernize the Department of Defense (DoD) business processes and systems to better support US Forces and DoD Missions, and to facilitate better stewardship of taxpayer dollars.



Goal 1

Provide accurate and timely information for business management



Goal 2

Improve efficiency and effectiveness of business operations



Transformation

- > **Change Management**
- > **Communication**
- > **Governance**
 - > **Configuration Control Board**
 - > **Architecture Review Board**
 - > **Domains**
 - > **Domain Owner Integration Team**
 - > **Defense Business Systems Management Board**
- > **Transition Planning**
- > **System Assessment**
- > **Portfolio Management**



DOD BEA Increment Focus

Increment 1:

- Achieve **unqualified audit opinion** for consolidated DoD financial statements, including related processes to achieve **Asset Accountability** and address other Material Weaknesses including Environmental Liabilities
- Achieve **total personnel visibility** to include: military service members, civilian employees, military retirees, and other US personnel in a theater of operations (including contractors and other federal employees)

Increment 2:

- **Align acquisition practices** with Government & Industry best practice benchmarks
- Achieve **total asset visibility** and **accurate valuation of assets** (includes Operating, Materials and Supplies; Inventory and Property; Plant and Equipment)
- **Enhance force management** through position accountability and visibility (military and civilian)
- **Improve military health care delivery** through a more efficient healthcare claims system, more accurate patient diagnostic coding, and joint medical material asset visibility
- **Improve environmental safety and occupational health**

Increment 3:

- Implement **Planning, Programming, Budgeting and Execution (PPBE) process improvements** in accordance with Joint Defense Capabilities Study recommendations for a capabilities-based PPBE process
- Achieve **integrated total force management**
- **Improve installation management**



Context for the BEA

- The architecture should not be thought of as a “stand-alone” product but as a tool, in a set of tools, that work together to support Transition Planning and justify systems investment decisions.

- **BEA products should be used with:**

- Strategic plans
- Desired capabilities
- DoD Information Technology Program Repository (DITPR)
- Systems compliancy review processes
- Transition Plans
- Modernization initiatives
- Architecture collaboration tools
- Reference models

To...
**Analyze,
Select, and
Control
Systems
Investments**

- **When used in this manner, the BEA helps ensure:**

- Investments are aligned with strategic objectives
- Desired capabilities are achieved without gaps or overlaps
- Resources are optimized and savings are reinvested
- Compliance is achieved with Federal mandates and requirements
- Systems are interoperable, integrated and GIG compliant



Illustrative Uses of Architecture Products

Example questions the architecture might answer:

Executive Level Manager –

- How will I achieve a business capability and what programs are needed to implement it?
- If I make a policy change, what work processes or organizations are affected? What systems and interfaces are impacted?

Portfolio Manager -

- How to prioritize particular investments based on requirements to enable a given capability?
- What existing systems provide redundant capabilities and can be terminated following the acquisition?
- Where do gaps exist in IT support for business capabilities?

Program Manager –

- What functional and technical requirements must be satisfied by the system being acquired?
- What compliance requirements and rules must be considered in the system specification?



National Defense Authorization Act (FY 2005)

Establishes a new governance process under SECDEF and requires:

- **Not later than March 15, 2005**

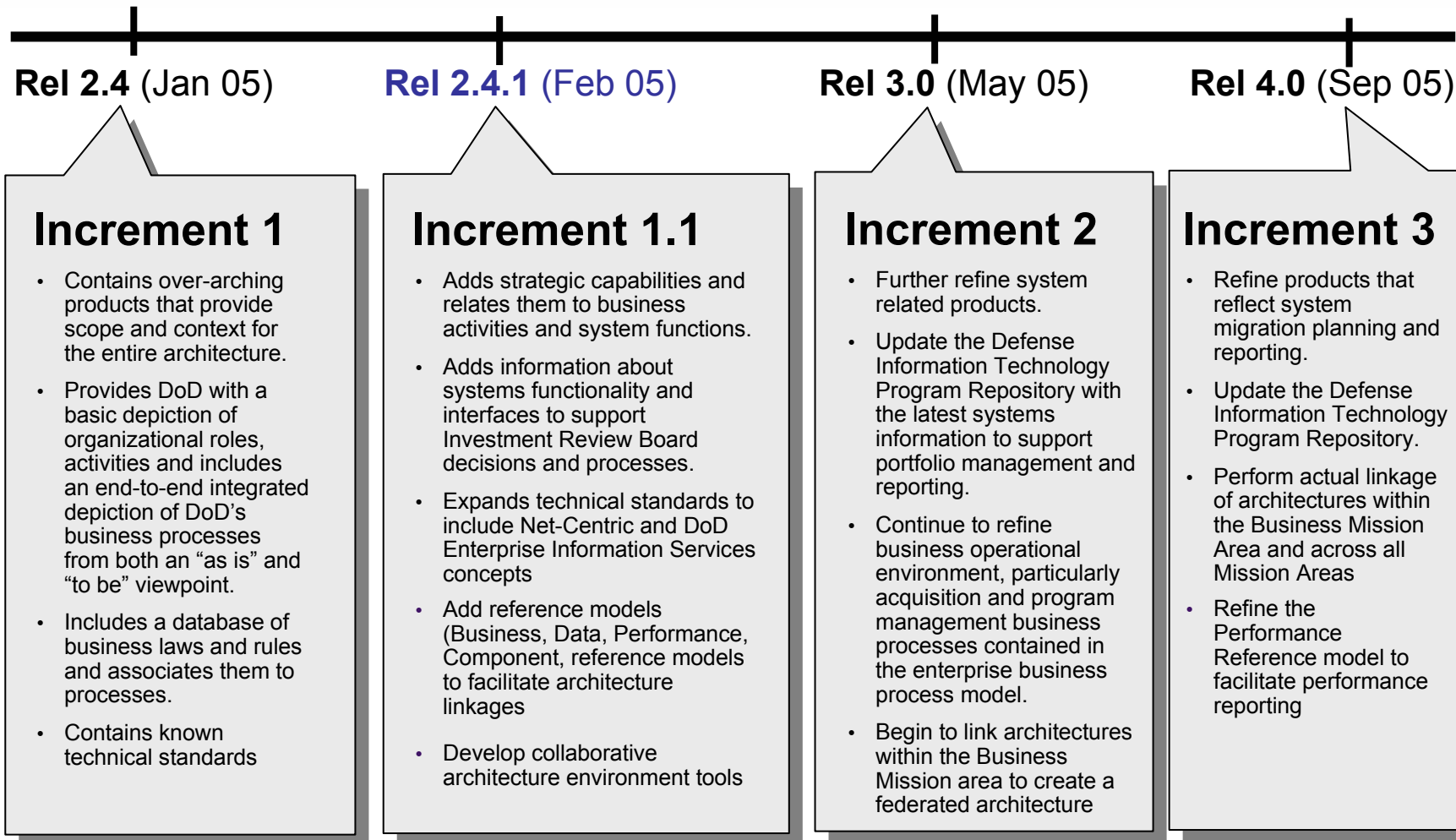
- A new investment review process
- Report to Congress on milestones for systems certification, waivers, improvements, and cost savings

- **Not later than September 30, 2005**

- A **defense business enterprise architecture** covering all defense business systems, functions and activities that:
 - Guides, constrains, and results in interoperable business system solutions
 - Is consistent with policies and procedures
 - Is compliant with all Federal accounting, financial management, and reporting requirements
 - Ensures policies, procedures, data standards, and system interface requirements are applied uniformly
 - Provides capability to:
 - Produce timely, accurate, and reliable financial and cost information
 - Integrate budget, accounting, and program information and systems
 - Perform systematic measurement of performance
- Provide a **Transition Plan** that includes:
 - An acquisition strategy for new systems
 - A listing of legacy systems (including schedule for termination and/or modification)
 - Statement of milestones, metrics and resource needs for each system in budget



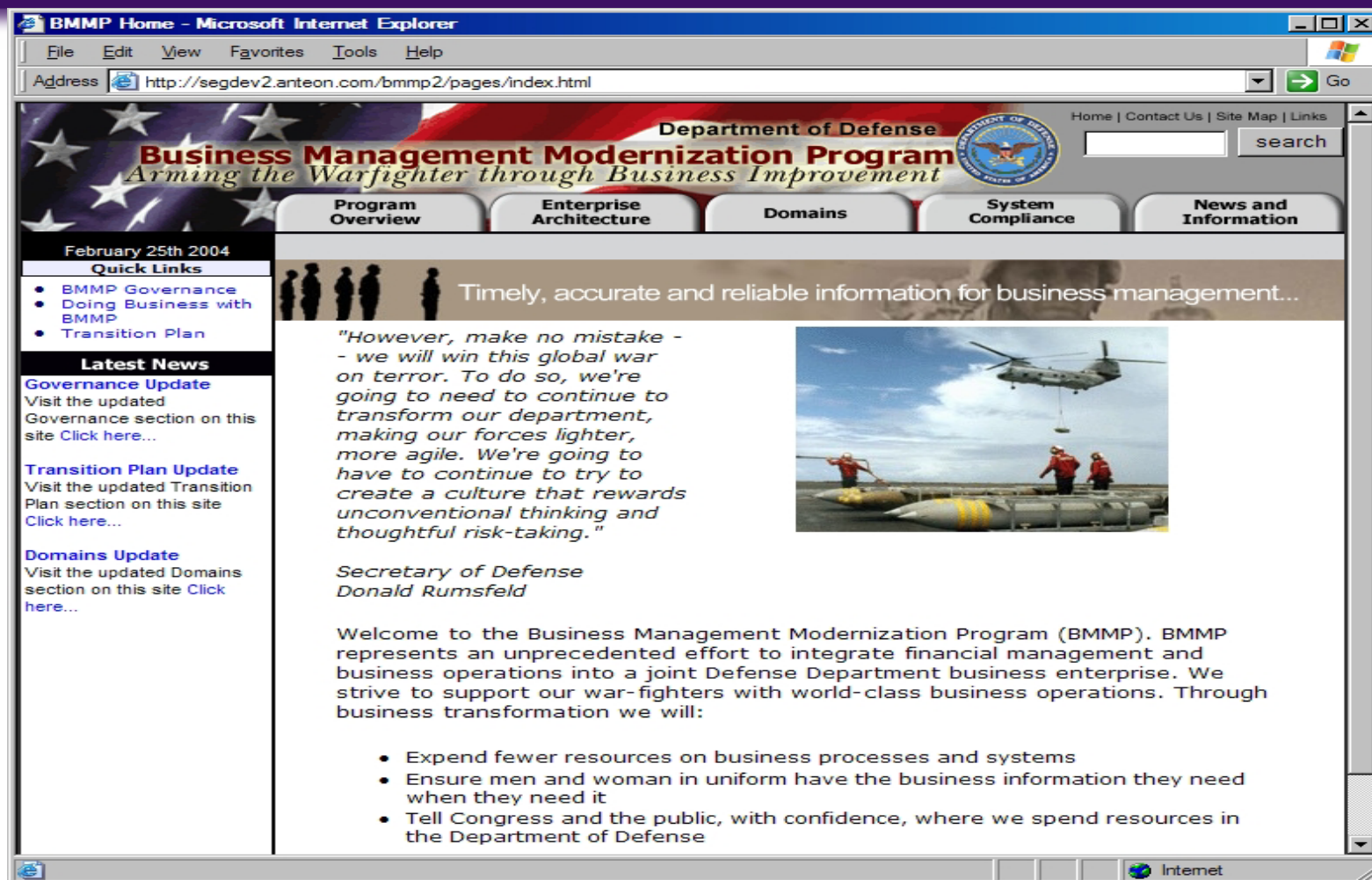
Architecture Focus by Increments





BMMP Website:

<http://www.defenselink.mil/comptroller/bmmp/>



Questions and Comments can be Sent Using the "Contact Us" Page on this Website.